

## **NOTE**

## 2022 Calendar of the Executive Director of ESMA

Date	Meetings/Conferences	Topics discussed	
<u>January</u>	<u>January</u>		
6	The Executive Director of ESMA, Natasha Cazenave, speaks to representatives from the French Treasury (DG Tresor)	Introductory meeting with the French Presidency (priorities, CMU, Digital Finance, Sustainability)	
7	The Executive Director of ESMA, Natasha Cazenave, speaks to Adam Farkas, Oliver Moullin and Pedro Pinto from AFME	Data, MIFIR RTS 1&2, CSRD, Digital Finance	
17	The Executive Director of ESMA, Natasha Cazenave, speaks to Elisabeth Ottawa and Sheila Nicoll from Schroders	Sustainable Finance, Retail Investors	
18	The Executive Director of ESMA, Natasha Cazenave, speaks at the ESAs Workshop on Gender equality: where are we and where are we going?		



21	The Executive Director of ESMA, Natasha Cazenave, speaks to representatives from BNP Baribas	Prudential Regulation, Sustainable Finance, CMU
28	The Executive Director of ESMA, Natasha Cazenave, speaks to Sébastien Raspiller from the French Treasury (DG Tresor)	ESAP
<u>February</u>		
1	The Executive Director of ESMA, Natasha Cazenave, speaks at Joint ESA's high-level conference on financial education and literacy 2022	Panel "Financial Education and Capital Markets Union"
3	The Executive Director of ESMA, Natasha Cazenave, speaks to Director YJ Fischer from the U.S. Securities and Exchange Commission	Introductory call
4	The Executive Director of ESMA, Natasha Cazenave, speaks to Dalia Blass and Joanna Cound from Blackrock	MMF Regulation, Short-term funding markets, Liquidity riks management issues,
8	The Executive Director of ESMA, Natasha Cazenave, and the Chair of the CCP Supervisory Committee, Klaus Löber, speak to Edouard Fernandez-Bollo, Member of the Supervisory Board, SSM, ECB	ESMA / ECB cooperation call (MAR Review, CCPs, MMFs, ESG)
14	The Executive Director of ESMA, Natasha Cazenave, speaks to Rainer Riess and Rosa Armesto from FESE	Introductory call
14	The Executive Director of ESMA, Natasha Cazenave, meets with Adrienne Horel-Pagès from La Banque Postale	Sustainable Finance
23	The Executive Director of ESMA, Natasha Cazenave, speaks at the Eurofi conference	"Leveraging the benefits of DLT in securities markets: challenges, priorities and opportunities"
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23	The Executive Director of ESMA, Natasha Cazenave, speaks at the Eurofi conference	"Sustainability trends in asset-management: what policies are needed to address ESG confusion?"
23	The Executive Director of ESMA, Natasha Cazenave, meets with representatives from Citadel	MIFID II, Consolidated Tape, PFOF, Clearing obligation
23	The Executive Director of ESMA, Natasha Cazenave, meets with representatives from Bloomberg	ESG, MIFID II, Consolidated Tape
23	The Executive Director of ESMA, Natasha Cazenave, meets with Snorre Storset from Nordea	Sustainable Finance, GL on suitability, ESG
23	The Executive Director of ESMA, Natasha Cazenave, and the Chair of the CCP Supervisory Committee, Klaus Löber, meets with Christina Segal-Knowles from the Bank of England	CCPs
23	The Executive Director of ESMA, Natasha Cazenave, meets with Kristine Braden from Citibank	CMU, ESG, Brexit
24	The Executive Director of ESMA, Natasha Cazenave, and the Chair of the CCP Supervisory Committee, Klaus Löber, meet with representatives from the US Treasury	CCPs, AIFMD review, EMIR
24	The Executive Director of ESMA, Natasha Cazenave, meets with representatives from JP Morgan	AIFMD review, Sustainable Finance, GL on suitability, ESG
24	The Executive Director of ESMA, Natasha Cazenave, meets with representatives from Fidelity International	Sustainable Finance, GL on suitability, ESG, CMU
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24	The Executive Director of ESMA, Natasha Cazenave, meets with Arne Staal from FTSE Russell and Emilie Ratz from LSEG	Sustainable Finance, GL on suitability, ESG
24	The Executive Director of ESMA, Natasha Cazenave, meets with representatives from Vanguard	CMU, Retail investment strategy
24	The Executive Director of ESMA, Natasha Cazenave, meets with Faryar Shirzad from Coinbase	Introductory meeting
25	The Executive Director of ESMA, Natasha Cazenave, meets with Benoit de la Chapelle Bizot from BPCE	CMU, Retail investment strategy, Sustainable Finance, GL on suitability, ESG
25	The Executive Director of ESMA, Natasha Cazenave, meets with Alban Aucoin from Credit Agricole	MiFID II, ESG, GL on suitability, Retail investment strategy
March		
8	The Executive Director of ESMA, Natasha Cazenave, speaks at EU Agencies' Network conference "Redefining leadership - Women at the helm of EU Agencies"	
11	The Executive Director of ESMA, Natasha Cazenave, meets with Pervenche Beres from the Association Europe-Finances-Régulations (AEFR)	
14	The Chair of ESMA, Verena Ross, and the Executive Director of ESMA, Natasha Cazenave, speak to Jean-Francois Pons and Jean-Louis Schirmann from EMMI	Supervision



15	The Executive Director of ESMA, Natasha Cazenave, speaks at AFME's European Public Policy Committee	ESMA priorities, CMU, Consolidated tape, CSDR, Sustainable finance
17	The Executive Director of ESMA, Natasha Cazenave, speaks to Fitch Independent Non Executive Directors Lisa Haag and Charles Prescott	Supervision
23	The Executive Director of ESMA, Natasha Cazenave, speaks at launch of Bloomberg's "EU women in finance: inspiring the next generation of leaders in the financial sector" event	
28	The Executive Director of ESMA, Natasha Cazenave, speaks at ICI's 2022 Investment Management Conference	"Key priorities for the asset management industry in 2022: sustainable finance and systemic risk"
29	The Executive Director of ESMA, Natasha Cazenave, speaks to representatives of the European FinTech Association (EFA)	Retail Investment Strategy
30	The Executive Director of ESMA, Natasha Cazenave, meets with Edouard Fernandez-Bollo, Member of the Supervisory Board, SSM, ECB	ECB/ESMA cooperation
31	The Executive Director of ESMA, Natasha Cazenave, meets with Adina Gurau-Audibert from the French Asset Management Association (AFG)	
April	·	
6	The Chair of ESMA, Verena Ross, and the Executive Director of ESMA, Natasha Cazenave, speak with Teija Tiilikainen, Director of the European Centre of Excellence for Countering Hybrid Threats	Hybrid Threats
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20	The Executive Director of ESMA, Natasha Cazenave, meets with Martina Cheung from S&P Global Ratings	Supervision
27	The Executive Director of ESMA, Natasha Cazenave, meets with MEP Monika Hohlmeier	Introductory meeting
May		
3	The Executive Director of ESMA, Natasha Cazenave, and the Chair of the CCP Supervisory Committee, Klaus Löber, speak to Edouard Fernandez-Bollo, Member of the Supervisory Board, SSM, ECB	ESMA/ECB cooperation call (Securitisation, CCPs, ECB Desk mapping review, Impact of the RU-UA crisis)
3	The Executive Director of ESMA, Natasha Cazenave meets with Gary Kazantsev, Bloomberg	Impact of technology on capital markets
5	The Executive Director of ESMA, Natasha Cazenave speaks to MEP Johan van Overtveldt	Introductory call
16	The Executive Director of ESMA, Natasha Cazenave meets with Christian Thun, European Datawarehouse GmbH (EDW)	Supervision
16	The Executive Director of ESMA, Natasha Cazenave meets with Ben Bates, SecRep B.V. (SecRep)	Supervision
19	The Executive Director of ESMA, Natasha Cazenave meets with Patrick De Cambourg, President of the French accounting standard setter (ANC)	Sustainability Reporting
19	The Executive Director of ESMA, Natasha Cazenave meets with Philippe Bordenave from BNP Paribas	Introductory meeting



24	The Executive Director of ESMA, Natasha Cazenave speaks at "2022 ESG for Banks, Firms and Institutional Investors: Advances and Challenges online conference"	"ESG regulation: Current and next steps"
25	The Executive Director of ESMA, Natasha Cazenave meets with Jiří Król, Martin Tornqvist and Geoffroy Renard from AIMA	CMU, ESG, Digital Assets
June		
1	The Executive Director of ESMA, Natasha Cazenave meets with Claire Cheremetinski, Minister Counsellor, Permanent Representation of the French Republic to the EU	ESAP, MIFIR, AIFMD, ELTIF, CSDR
3	The Executive Director of ESMA, Natasha Cazenave meets with David Wright, President of EUROFI	
3	The Executive Director of ESMA, Natasha Cazenave speaks at conference "Making green finance a reality in the Baltics"	"EU green transition: the role of the financial sector in the new economy"
3	The Executive Director of ESMA, Natasha Cazenave meets with representatives of the Lithuanian financial market industry	Mifid II application in the Baltics
7	The Executive Director of ESMA, Natasha Cazenave speaks at the Euronext Annual Conference 2022	"Transform capital markets to serve the next generation of retail investors"
8	The Executive Director of ESMA, Natasha Cazenave meets with MEP Markus Ferber	Introductory meeting
8	The Executive Director of ESMA, Natasha Cazenave meets with MEP Jonás Fernández	Introductory meeting
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The Executive Director of ESMA, Natasha Cazenave meets with MEP Luis Garicano	Introductory meeting
The Executive Director of ESMA, Natasha Cazenave meets with MEP Ernest Urtasun	Introductory meeting
The Executive Director of ESMA, Natasha Cazenave meets with representatives of the French Banking Federation (FBF)	European capital markets, Suitability, EU Retail Investment Strategy
The Executive Director of ESMA, Natasha Cazenave and the Chair of the CCP Supervisory Committee, Klaus Löber, speak with Commissioner Christy Goldsmith Romero, CFTC	Introductory meeting
The Executive Director of ESMA, Natasha Cazenave speaks at "Hellas 2022, A new era of investor protection, Sustainability and Pension Reform" conference	"Building the Capital Markets Union and enhancing Investor Confidence and Protection"
The Executive Director of ESMA, Natasha Cazenave speaks at IIF Talking Policy webinar	ESMA work programme and policy activities
The Executive Director of ESMA, Natasha Cazenave and the Chair of the CCP Supervisory Committee, Klaus Löber, speak with Commissioner Kristin N. Johnson, CFTC	Introductory meeting
The Executive Director of ESMA, Natasha Cazenave, meets with Remy Briand and Neil Acres, MSCI	ESG, GBS
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The Executive Director of ESMA, Natasha Cazenave, meets with Florian Schoeller, Scope Group	Supervision
The Executive Director of ESMA, Natasha Cazenave, meets with Gaetan Parchliniak, FundRock	Regulatory topics
The Executive Director of ESMA, Natasha Cazenave, speaks at Eurosif podcast "Sustainability Bridges"	
The Executive Director of ESMA, Natasha Cazenave, speaks with Susan Cosgrove, Andrew Douglas and Michalis Sotiropoulos from DTCC	Introductory meeting
The Executive Director of ESMA, Natasha Cazenave, speaks with Thomas Missong and Christian Ringen from EACRA	Introductory meeting
The Executive Director of ESMA, Natasha Cazenave speaks at the Eurofi conference	Data-led innovation in finance: opportunities and regulatory implications
The Executive Director of ESMA, Natasha Cazenave speaks at the Eurofi conference	Retail Investment Strategy: key priorities
The Executive Director of ESMA, Natasha Cazenave, and the Chair of the CCP Supervisory Committee, Klaus Löber, meet with representatives of the Swedish Ministry of Finance	Energy Markets
	Florian Schoeller, Scope Group  The Executive Director of ESMA, Natasha Cazenave, meets with Gaetan Parchliniak, FundRock  The Executive Director of ESMA, Natasha Cazenave, speaks at Eurosif podcast "Sustainability Bridges"  The Executive Director of ESMA, Natasha Cazenave, speaks with Susan Cosgrove, Andrew Douglas and Michalis Sotiropoulos from DTCC  The Executive Director of ESMA, Natasha Cazenave, speaks with Thomas Missong and Christian Ringen from EACRA  The Executive Director of ESMA, Natasha Cazenave speaks at the Eurofi conference  The Executive Director of ESMA, Natasha Cazenave speaks at the Eurofi conference  The Executive Director of ESMA, Natasha Cazenave, and the Chair of the CCP Supervisory Committee, Klaus Löber, meet with



Beran, and Alžběta Pazderková from the Czech Ministry of Finance  The Executive Director of ESMA, Natasha Cazenave, meets with Rosie Donachie and Roeland Van der Stappen from Crypto.com  The Chair of ESMA, Verena Ross and the Executive Director of ESMA, Natasha Cazenave, meet with Stephanie Yon Courtin, MEP  The Executive Director of ESMA, Natasha Cazenave, meets with a group of pan-european and global asset managers  The Executive Director of ESMA, Natasha Cazenave, meets with Georgina Bulkeley and Ksenia Duxfield-Karyakina from Google Cloud  The Executive Director of ESMA, Natasha Cazenave, meets with Brent Neiman from the US Treasury  The Executive Director of ESMA, Natasha Cazenave, and the Chair of the CCP Supervisory Committee, Klaus Löber, meet with Dr Stephan Leithner and Erik Müller from Deutsche Börse Group  The Executive Director of ESMA, Natasha Cazenave, meets with Gregory P. Dulski and Dennis Gepp from Federated Hermes  The Executive Director of ESMA, Natasha Cazenave, meets with Gregory P. Dulski and Dennis Gepp from Federated Hermes  The Executive Director of ESMA, Natasha Cazenave, meets with Mark Spanbroek and Virginie Saade from FIA EPTA  MiFID Review  MiFID Review			
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Natasha Cazenave, meet with Stephanie Yon Courtin, MEP  The Executive Director of ESMA, Natasha Cazenave, meets with a group of pan-european and global asset managers  The Executive Director of ESMA, Natasha Cazenave, meets with Georgina Bulkeley and Ksenia Duxfield-Karyakina from Google Cloud  The Executive Director of ESMA, Natasha Cazenave, meets with Brent Neiman from the US Treasury  The Executive Director of ESMA, Natasha Cazenave, and the Chair of the CCP Supervisory Committee, Klaus Löber, meet with Dr Stephan Leithner and Erik Müller from Deutsche Börse Group  The Executive Director of ESMA, Natasha Cazenave, meets with Gregory P. Dulski and Dennis Gepp from Federated Hermes  The Executive Director of ESMA, Natasha Cazenave, meets with Mark Spanbroek and Virginie Saade from FIA EPTA  The Executive Director of ESMA, Natasha Cazenave, meets with Sustainable finance, Retail Investment Strategy	8		Introductory meeting
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the CCP Supervisory Committee, Klaus Löber, meet with Dr Stephan Leithner and Erik Müller from Deutsche Börse Group  The Executive Director of ESMA, Natasha Cazenave, meets with Gregory P. Dulski and Dennis Gepp from Federated Hermes  The Executive Director of ESMA, Natasha Cazenave, meets with Mark Spanbroek and Virginie Saade from FIA EPTA  The Executive Director of ESMA, Natasha Cazenave, meets with Sustainable finance, Retail Investment Strategy	8	·	EU and US regulatory priorities
Gregory P. Dulski and Dennis Gepp from Federated Hermes  The Executive Director of ESMA, Natasha Cazenave, meets with Mark Spanbroek and Virginie Saade from FIA EPTA  The Executive Director of ESMA, Natasha Cazenave, meets with Sustainable finance, Retail Investment Strategy	8	the CCP Supervisory Committee, Klaus Löber, meet with Dr Stephan	MIFID review, CSDR Review, EMIR review
Spanbroek and Virginie Saade from FIA EPTA  The Executive Director of ESMA, Natasha Cazenave, meets with Sustainable finance, Retail Investment Strategy	9		Sustainable finance, MMF reform
	9	· ·	MiFID Review
	14		Sustainable finance, Retail Investment Strategy



The Executive Director of ESMA, Natasha Cazenave, meets Severin Cabannes (new INED), Roderick Munsters Moody's Investors Services INEDs	Supervision
The Executive Director of ESMA, Natasha Cazenave, speaks at Joint Consumer Protection Day	" Are EU policymakers going down the right path on the sustainable finance policy agenda?"
The Executive Director of ESMA, Natasha Cazenave, and the Chair of the CCP Supervisory Committee, Klaus Löber, speak with Edouard Fernandez-Bollo, Member of the Supervisory Board, SSM, ECB	ESMA / ECB cooperation call
The Executive Director of ESMA, Natasha Cazenave, speaks at Bloomberg's EU Women in Finance event	
The Executive Director of ESMA, Natasha Cazenave, gives an interview for DauphiNews and participates in the award event "Made in Dauphine" on 13 October at the Université Paris-Dauphine	
The Executive Director of ESMA, Natasha Cazenave, meets with Carmine di Noia from OECD	
The Executive Director of ESMA, Natasha Cazenave, meets with Patrick Parent from CEAOB	Cooperation between ESMA and CEAOB
The Executive Director of ESMA, Natasha Cazenave, speaks at the Asset Management Distribution Roundtable Conference	"The evolving role of ESMA: current priorities"
	Cabannes (new INED), Roderick Munsters Moody's Investors Services INEDs  The Executive Director of ESMA, Natasha Cazenave, speaks at Joint Consumer Protection Day  The Executive Director of ESMA, Natasha Cazenave, and the Chair of the CCP Supervisory Committee, Klaus Löber, speak with Edouard Fernandez-Bollo, Member of the Supervisory Board, SSM, ECB  The Executive Director of ESMA, Natasha Cazenave, speaks at Bloomberg's EU Women in Finance event  The Executive Director of ESMA, Natasha Cazenave, gives an interview for DauphiNews and participates in the award event "Made in Dauphine" on 13 October at the Université Paris-Dauphine  The Executive Director of ESMA, Natasha Cazenave, meets with Carmine di Noia from OECD  The Executive Director of ESMA, Natasha Cazenave, meets with Patrick Parent from CEAOB  The Executive Director of ESMA, Natasha Cazenave, speaks at the



13	The Executive Director of ESMA, Natasha Cazenave, speaks at the AFME European Compliance Conference	"ESMA's New Strategic Orientation"
21	The Executive Director of ESMA, Natasha Cazenave, meets with Gabriela Figueiredo Dias, IESBA	IESBA ethical standards and upcoming work on non financial reporting
24	The Executive Director of ESMA, Natasha Cazenave, meets with Detlef Scholz from DBRS	Supervision
24	The Executive Director of ESMA, Natasha Cazenave, speaks at the Supervisory Digital Finance Academy launch event	"Supervisory Cooperation in Digital Finance: What, Why and How"
26	The Executive Director of ESMA, Natasha Cazenave, meets with Ursula Schliessler and James Garvey, S&P INEDs	Supervision
26	The Executive Director of ESMA, Natasha Cazenave, speaks with MEP Isabel Benjumea	AIFMD
27	The Executive Director of ESMA, Natasha Cazenave, speaks with Anneli Tuominen, Member of the Supervisory Board, ECB	CCP, Sustainable Finance, Market developments
28	The Executive Director of ESMA, Natasha Cazenave, speaks with Arne Staal, LSEG	Benchmarks regulation, Corporate Reporting Standards, ESG ratings
November		
2	The Executive Director of ESMA, Natasha Cazenave, speaks at AIMA's 2022 Global Policy and Regulatory Forum	"Risks and challenges in the asset management sector"



4	The Executive Director of ESMA, Natasha Cazenave, meets with Laurence Oulovsky, Choose Paris Region	
18	The Executive Director of ESMA, Natasha Cazenave, speaks at the EFAMA Investment Management Forum	"Supervisory priorities and challenges for investment managers"
18	The Executive Director of ESMA, Natasha Cazenave, meets with Sheila Nicoll, Schroders	Sustainable Finance
23	The Executive Director of ESMA, Natasha Cazenave, meets with Christina Choi and Alexandra Yeong, Hong-Kong SFC	FSB/IOSCO work on open ended funds, AIFMD, SFDR, Benchmarks
23	The Executive Director of ESMA, Natasha Cazenave, speaks with Diana Paredes and Lucie Truchet, Suade Labs	Introductory meeting
24	The Executive Director of ESMA, Natasha Cazenave, meets with Francois De Wiljes, PrimaryBid and Mehdy Taleb, APCO	Introductory meeting, Listing Act
28	The Executive Director of ESMA, Natasha Cazenave, meets with Nathan Fabian, UN PRI	Sustainable finance
29	The Executive Director of ESMA, Natasha Cazenave, speaks at UN PRI Sustainable Finance Policy Conference 2022	"Shifting the Baseline: Financial Regulations in the 21st Century"
30	The Executive Director of ESMA, Natasha Cazenave, meets with Tim Gould, IEA	Introductory meeting
30	The Executive Director of ESMA, Natasha Cazenave, meets with Uli Grabenwarter, EIF	Introductory meeting



30	The Executive Director of ESMA, Natasha Cazenave, speaks at the 9 <sup>th</sup> Ship2B Impact Forum	"Aligning growth capital sources with the impact economics: are capital markets compatible with the impact economy?"		
December				
6	The Executive Director of ESMA, Natasha Cazenave, meets with Mike West, Moody's	Supervision		